FROST & SULLIVAN



Startups to Watch Out for in Global Connected Truck Market Executive Summary

Definitions

Definitions

Startups to watch out in 2016: Definitions, Global, 2015



An entrepreneurial venture designed to develop a new product or a service which has the capability to disrupt the traditional market with innovations in terms of technology, business models and unique service propositions. We have considered companies that have emerged during the period 2012-16 in this research.



Productivity tool that gives fleet managers a complete, accurate, and timely picture of their fleet's activities



Serves as a platform to connect shippers to carriers and owner operators using an online load matching software

Key Criteria's for Investing in Startups

Startups to watch out in 2016: Key Criteria's for Investing, Global, 2015

Swift Progress

- Alpha version
- Developers being added
- Product head
- Beta customers
- · New business model
- Product Positioning
- Press Coverage

Interesting Bio

- Industry Knowledge
- Project/product mix
- Clear conviction of vision and mission
- Clear Business Proposition

Market Insights

- Forecast based on strong trend analysis
- Competitive landscape with a clear share marking in the pie
- Expansion strategies/plans

Hitting the Note

- Do they want to invest alone or co-invest?
- Share owning or revenue sharing?

Reasons for Investing in Startups

Startups to watch out in 2016: Reasons for Investing, Global, 2015

- Internally Integrated feedback system
- Implement changes quickly and efficiently
- · Improved customer service



Customer



- Organic growth
- Low marketing and sales expenses
- Highly competitive pricing

Closeness

- Reactive work culture
- Faster decision making
- React to opportunities swiftly
- Rapidly evolve new products/add value to existing products

Less Bureaucracy Reasons for Investing

Scalability

Growth

Potential



- Proven product and a business model
- Expand into new geographies and markets
- Open-ended business facilitating continuous improvement

Focus
on Niche Innovation
Market

- Laser focus targeting a specific segment
- · High profit margins
- Loyal customer base
- First-mover advantage



- New business models
- Complete automation with limited human intervention
- Disruptive technology

Case Study – OEM's recent Investments in Startups

Startups to watch out in 2016: Case Study, Global, 2015



Volvo Group Venture Capital in Cargomatic

MAN Truck & Bus in Fr8 Revolution Inc. 2016

Volvo Group venture Capital – Volvo Group's corporate investment arm looking to invest in companies that innovate in transport and infrastructure industries

Cargomatic - California-based startup focusing on ondemand moving services within a 150-mile radius in major urban markets

Outcome



- Add value into truck/technology ecosystem to improve their customers' overall business operations
- Create new revenue streams for Volvo Group
- Comprehensive feedback and brand management

MAN – A subsidiary of Volkswagen Truck & Bus that has more than 200,000 networked trucks from MAN and Scania

Fr8 - A startup from Silicon valley, US, focusing on a web-based real-time freight matching platform

Outcome



- A move towards digitization in the trucking industry
- To transform from just a truck manufacturer into an intelligent mobility service provider
- Transfer the business model in Europe where MAN is more prominent

Key Markets with Investing Opportunities

Startups to watch out in 2016: Key Markets, Global, 2015

		FMS	Freight Brokerage
	Global Market Size 2015 (\$)	\$4.2 Billion	\$12 Trillion
C	Major Markets	North America, Europe, LATAM and China	North America, Europe, India, China, and Africa
Q	Emerging Regions	Russia, South Africa, Turkey, India, Middle East, Australia and Japan	Middle East, APAC and LATAM
(‡;-	Drivers	 Mandates in mature markets Growing awareness for fleet optimization and fuel/vehicle theft in emerging regions 	 Highly inefficient transportation industry Highly fragmented market Load Optimization, increased fuel efficiency, competitive pricing
	Key Players	KeepTruckin, VersaFleet, Adgero, WorkHound App	LoadMe, Quicargo, Zootly, eShip, TG Matrix, Trucker Path, TruckSuvidha
1	Opportunity	Small fleets, owner operators, rental/subcontracted fleets	Long haul, Short Haul
***	Business Models	Upfront, Leasing, No-contract	Order based commission and subscription,

Startups by Region

Startups to watch out in 2016: Startups by Region, Global, 2015			
Region	Year	Company	Description
Hongkong	2013	GOGO Van	Transport goods and passengers around the city
	2012	HEIPEX	Freight Exchange Platform
	2013	Cargotrax.EU	Freight Exchange Platform
	2014	Logidok	Digital document handling in road transportation
Europe		Adgero	Kinetic energy recovery systems for commercial vehicles
	2015	TG Matrix	European logistics hub that matches supply and demand across intermodal (road, rail, short sea and coastal shipping) sectors
		Zipmend	Cloud based freight market
	2014	TruckSuvidha	Online freight exchange portal
		Rivigo	Reduce driver fatigue, find the best traffic routes, and monitor the performance of trucks
India		Shippr	On-demand moving services
	2015	Cargoji	Online Mini-truck aggregate platform
_		BILLTI	Online marketplace which brings transporters and industry together
			Source: Frost & Sullivan

		Startups to v	watch out in 2016: Startups by Region, Global, 2015
Region	Year	Company	Description
		Vaahika	Online Market Place for Transportation solution
		Trukky	Logistics on a click (Uber of Freights)
		Chacar	On Demand Logistics - Marketplace & Tools
		Sendit.in	Uber for trucks
		TransIQ Technologies	Technology platform to connect load owners to truck owners
	2015	Transport Bazaar	Marketplace for intercity truck movement
		LoadKaro	Online freight mart
India		Carrus Trucks	On-demand logistics solutions provider
		ProShip.in	On-demand logistics solutions provider
		BlackBuck	Online Freight Booking platform
		Lets Transport	Last mile logistics solution provider
		The Porter	On-demand logistics solutions provider
		InstaVans	Online Freight Booking platform
•		Truckola	Connecting loads with vehicles
		Quifers	On-demand logistics solutions provider
			Source: Frost & Sullivar

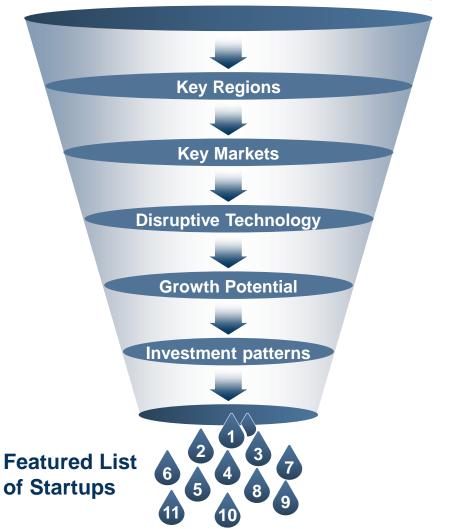
		Startups to v	vatch out in 2016: Startups by Region, Global, 2015
Region	Year	Company	Description
		LinkeDrive	FitBit for Fuel Economy and Safety in Trucking
		Xstream	Streamlining trucks
	2012	ComFreight	Logistics Marketplace - Freight Matching App
		Cargo Chief	Uber for Trucking
		10-4 Systems	Automated transportation exchange connecting Carriers, Brokers, and Shippers
		Super Dispatch	Eliminating paperwork in Trucking industry.
	2013	myTruckBoard	Shipping marketplace where shippers find drivers with trucks
		Transfix	Interstate Freight Moving
US		LaneHoney	The Market for Trucks On Demand
03		Dispatcher	Mobile Dispatching for Long-haul Truckers
		KeepTruckin	Electronic logs and fleet management for the mobile age
		TruLite Trace	Monitoring Vehicle's engine for fuel consumption saving
		Schnek Transportation	Uber's business model to the U.S. commercial trucking industry
		Cargomatic	Real-time on demand network for Local Truck Availability
		TruckerPath	Navigational assistance and truckload sourcing platform
			Source: Frost & Sulliva

		Startups to	watch out in 2016: Startups by Region, Global, 2015
Region	Year	Company	Description
		Spendrix	Automated Truck Carrier Evaluation
		Pallet Technologies	Streamlining trucks
	2014	TruckerLine	Empowered Truck Driver Network and Hiring
	2014	VeriFreight	Searchable, automated database that allows Freight Brokers to find carriers by location, capability, and other parameters
		Trucker Tech	Freight Matching Service
		My Lumper	A unique payment platform for the Trucking and Freight Handling industry
	2015	WorkHound	Culture as a service for trucking
JS		Pilot Plus	Solution for Truck Driver Shortage
		DriverReach	Intelligent matching technology to connect companies with qualified CDL drivers
		CDL Warrior	Connecting Truck Drivers to the Supply Chain
		LCASH	App is on-demand service matching freight shippers with trucks in USA.
		InstaFreight	Connecting shippers to drivers for less
		iShipdit.com	Auctioning Unused Cargo Capacity
		Convoy	On-demand service for regional and local shipping
		Zootly	On-demand moving application

		Startups to watch out in 2016: Startups by Region, Global, 2015		
Region	Year	Company	Description	
US	2016	Zuum App	On-demand Local Trucking	
		Overhaul	Online freight exchange portal	
		Fr8 System	Connects Shippers, carriers and drivers on a web platform based on real-time data	
Middle East	2014	LoadMe	Matching Trucks and Loads	
	2015	Quicargo	Freight Exchange Platform	
Singapore	2012	VersaFleet	Collaborative planning, route optimization, driver dispatch and e-signing capabilities	
South Africa	2013	eShip	Transport marketplace and delivery aggregation engine	

Key Criteria's – To Identify List of Companies to Evaluate

Startups to watch out in 2016: Key Criteria's, Global, 2015



Adgero	1
eShip	2
KeepTruckin	3
LoadMe	4
Quicargo	5
TG Matrix	6
Trucker Path	7
TruckSuvidha	8
VersaFleet	9
WorkHound	10
Zootly	11

Note: This is the first issue of the featured startups; subsequent issues to feature new set of companies

Shortlisted Startups – Benchmarking Exercise

Startups to watch out in 2016: Shortlisted Startups, Global, 2015

Company	Business Description	Installed base	USP
Adgero	Telematics and Hybrid Systems	NA	Only hybrid system to use graphene ultracapacitors for energy storage
eShip	Real-time Load Matching	500+ carriers	Technology integration with existing players in the market, scale and adoption
KeepTruckin	Technology products for drivers & fleets	Drivers = 225,000, Fleets = 7,500	Low cost of adoption, Ease of Use, Best-in- class engineering
LoadMe	Real-time Load Matching	carriers/fleet owners = 600, Vehicles = 6,500	1 st in Middle East, GPS tracking and smartphone integration, Price Transparency
Quicargo	Real-time Load Matching	NA	Integration with in house fleet management and dispatcher systems, Detectors on trucks for empty space/volume
TG Matrix	Real-time Load Matching	NA	Intermodal, GPU processing, Rail capacity aggregation

Shortlisted Startups – Benchmarking Exercise (Contd...)

Startups to watch out in 2016: Shortlisted Startups, Global, 2015

Company	Business Description	Installed base	USP
Trucker Path	Real-time Load Matching, Navigational assistance	Load matching = 450,000 trucks, Navigation = 10,000	Unique access to carrier base
TruckSuvidha	Real-time Load Matching	24000 customers	Exhaustive database provides real time information on forward and return journey as well
VersaFleet	Order management, Route optimization, Dispatch, order tracking	carriers/fleet owners = 20, vehicles = 250	End-to-end integrated SaaS package for 3PL
WorkHound	Driver Retention App	4 carriers, 2000 drivers	"Culture as a Service" - Modern Work Practices for an Old School Industry
Zootly	Real-time Load Matching	47 Moving companies, 48 Franchises	1 st to market in NYC, Partner-rich, Solid Scalable Technology, Regulation Compliance

Shortlisted Startups – Benchmarking Exercise (Contd...)

Startups to watch out in 2016: Shortlisted Startups, Global, 2015

Company	Funding Received	Reasons for Investment
Adgero	€100,000	Compelling technology, Solid partnerships, Strong roadmap for growth
eShip	R5M	Entrepreneurial background and experience of founder, Technology, International growth and scalability
KeepTruckin	\$10.3M	Market opportunity catalyzed by regulatory mandate, Fundamental distribution advantage, Best in class product
LoadMe	\$390,000	Team Experience, Traction Generated, Growth potential
Quicargo	Self Funded	Entrepreneurial background, Revolutionary Technology
TG Matrix	£850,000	Experience and track record of team, Vast market opportunity, Vision to grow a large & highly profitable business and secure an exit within 5 years for 10-20 X investment.
Trucker Path	\$21.5M	Strong management team with expertise in logistics Unique access to carriers, Unmatched potential to innovate a legacy industry
TruckSuvidha	Bootstrapped	Strong background of trucking and transportation, Pioneers in market, Brand Visibility
VersaFleet	S\$639,000	True SaaS multi-tenancy architecture, Full IP ownership, all code written in-house, 99.9% up-time, Clear product-market fit, revenue-generating with <60% margins
WorkHound	\$32,500	Team, Niche Market, Market opportunity beyond trucking
Zootly	\$8.2M	Fragmented industry untouched by technology, Significant underutilization of assets (50%), Lack of a national last mile home delivery provider

Shortlisted Startups – By Region

